

DFDS STRENGTHENS THE MANAGEMENT WITH AN INTERNATIONALLY EXPERIENCED CFO

It is with great pleasure that DFDS is announcing that Torben Carlsen, 44 is taking up the post of new Chief Financial Officer (CFO) in the DFDS group as of 2 June 2009.

Torben Carlsen has considerable expertise and experience as CFO from international companies. Throughout his career he has been involved in every key assignment within financing, economy, strategic development and planning as well as acquisition, operation and integration of companies.

"It therefore gives me great pleasure to welcome Torben Carlsen as a new member of the management team at DFDS. With his extensive experience and his ability to enter into challenging international environments, Torben Carlsen will be a great asset in strengthening our capacity in finance and financing at a time when economic developments in general and DFDS' strategic development in particular are making great demands on financial management and financing – and not least in its ability to create new, innovative solutions," says CEO, Niels Smedegaard.

Torben Carlsen holds a degree as M.Sc. in Finance from the Aarhus School of Business. He has accumulated experience within economics, finance, acquisition, integration and operation of companies via managerial posts at SAS Service Partner (1992-1994), the Swiss Air group (1994-1996 in Switzerland), Gate Gourmet (1996-1998 in Switzerland), Polaris Private Equity (1998-2000 in Denmark) and as CFO and later President of e-gatematrix, a division of Gate Gourmet (2000-06 based in the United States). After the USA he was a partner at the investment fund Odin Equity Partners and active on the board of a number of private equity owned companies.

As new CFO, Torben Carlsen is joining the DFDS Group's Executive Management, which in addition to CEO Niels Smedegaard, consists of Executive Vice President Peder Gellert Pedersen (Ro-ro Shipping and Terminal Services), Executive Vice President Ole Sehested (Container Shipping and Trailer Services), Executive Vice President Carsten Jensen (Passenger Shipping), Executive Vice President Henrik Holck (HR) as well as Executive Vice President Björn Petrusson (Sales). The Executive Board consists of CEO Niels Smedegaard and CFO Torben Carlsen.

Further information: Niels Smedegaard, +45 33 42 34 00

DFDS A/S, Sundkrogsgade 11
2100 Copenhagen Ø
CVR 14 19 47 11

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Contact persons:

Niels Smedegaard, CEO
+45 33 42 34 00

Gert Jakobsen, Communications
+45 33 42 33 59

Page 1/1

DFDS – a leading sebased transport network in Northern Europe.

DFDS has around 4,000 employees and employs a fleet of around 60 ships.

DFDS was founded in 1866 and is quoted on NASDAQ OMX Copenhagen.